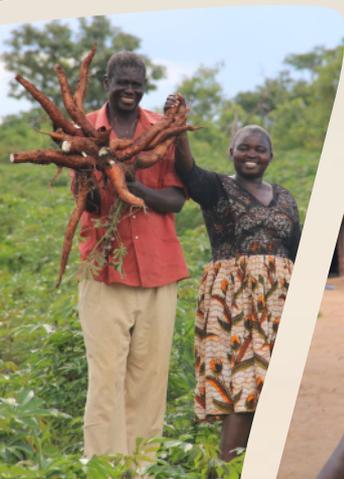




2019

ANNUAL
REPORT



SHARE AN OPPORTUNITY UGANDA

Table of Contents



Contents

CYCC Programme

The Children Youth and Communities for Change is a nine - year programme being implemented in Kaberamaido District – P. 8 - 9

The Self Help Group project in Sironko



Women empowerment. In 2019, 836 women were empowered through the Community empowerment for the wellbeing of vulnerable children project P. 10 - 12

Karamoja Community Empowerment for Holistic Child Development Programme in Abim P. 13-15

Civic Engagement Alliance in Abim

Small holder farmers. The project aimed at ensuring that small holder farmers in Abim access viable markets for the three value chains of maize, millet and cassava P. 15-16



Tree Planting Project

This project is based in Mbale and its aimed at averting the effects of climate change P. 17



PICTORIAL



Different activities behind the lense P. 26-28

CCMP Programme

The Community and Church Mobilisation Process programme in Masaka was implemented among 10 Baptist churches. The programme was aimed at empowering people with skills of using God given resources.



Stories of Change

Creating impact. Through out the year, SAO with support from different partners has caused change in the lives of the people within her areas of operation and here you can read about people's testimonies P. 20- 25



List of Acronyms

AVET	-	Agricultural Vocational Education Training
CA	-	Child Ambassadors
CCMP	-	Church and Community Mobilization Process
CDOs	-	Community Development Officers
CEA	-	Civic Engagement Alliance
CFs	-	Community Facilitators
CLAs	-	Cluster Level Associations
CORPs	-	Communities' Own Resource Persons
CP	-	Child Partner
CPCs	-	Child Protection Committees
CPM	-	Collaborative Practical Model
CMC	-	Child Monitoring Committee
DRR	-	Disaster Risk Reduction
ECDs	-	Early Childhood Development Centres
GBV	-	Gender Based Violence
HH	-	Household
LC III	-	Local Council Three
LCV	-	Local Council Five
ICCO	-	Interchurch Organisation for Development Cooperation
ICT	-	Information Communication Technology
IGA	-	Income Generating Activity
M & E	-	Monitoring & Evaluation
MOU	-	Memorandum of Understanding
NGOs	-	Non-Governmental Organizations
OVC	-	Orphans and Vulnerable Children
PACs	-	Programme Area Coordinators
PEAP	-	Poverty Eradication Action Plan
PTA	-	Parents Teacher Association
PWD	-	People with Disabilities
RBM	-	Results Based Management
SAO	-	Share An Opportunity Uganda
SHG	-	Self Help Group
SMCs	-	School Management Committees
SPCC	-	Special Programme Convening and Convincing
STDs	-	Sexually Transmitted Diseases
TVET	-	Technical Vocational Educational and Training
VAC	-	Violence Against Children
VHT	-	Village Health Teams
WASH	-	Water Sanitation and Hygiene

Board members

Board of Trustees

- | | | |
|------------------------|---|----------|
| 1. John M. Ekudu | : | Chairman |
| 2. Jolly Nyeko | : | Member |
| 3. Patrick Sebajunga | : | Member |
| 4. Gladys Kamoga | : | Member |
| 5. Titus Kato Kisubika | : | Member |

Board of Governors

- | | | |
|-------------------------|---|------------------|
| 1. George W. Nyeko | : | Chairman |
| 2. Caroline Masaba | : | Vice Chairperson |
| 3. Steven Lumonya | : | Member |
| 4. Betty Byanyima | : | Member |
| 5. George Wafula | : | Member |
| 6. Sarah Mirembe Okello | : | Member |
| 7. Peter Mugabi | : | Member |
| 8. Emmanuel Nsubuga | : | Member |
| 9. Anne Nantale | : | Member |

Management Team

- | | |
|--------------------------|--|
| 1. Florence Annet Soobi: | National Director |
| 2. Emmanuel Sakira : | Programme Manager |
| 3. Mercy Alok : | Finance Manager |
| 4. Flora R. Ddamba : | HR & Administration Manager |
| 5. Benon Kyome : | Monitoring and Evaluation Manager |
| 6. Stephen Kerunga : | Programme Area Coordinator Karamoja Region |
| 7. Nelson Turyasingura : | Programme Area Coordinator Eastern Region |
| 8. Paul Luutu : | Programme Area Coordinator Central Region |
| 9. Paul Tashobya : | Programme Coordinator Children and Youth |



Organisation Information

About

Share An Opportunity Uganda (SAO) is a Christian founded Child Centred Non- governmental organization, that started in 1991 as a small Save An Orphan program. SAO was registered in 2002 as a NGO by Ministry of Internal Affairs Uganda and its main focus is to empower communities for holistic child development.

VISION:

A holistically developed child within the community.

MISSION:

To empower communities to provide for holistic child development.

CORE VALUES

Christian love, Stewardship, Integrity, Team work, collaboration and Respect for diversity.



Donors

Transform Aid International (TAI)
Red een Kind (REK)
Tear Fund International
Welsh Government
Interchurch Organisation for
Development Cooperation (ICCO)
Kindernothilfe (KNH)

Partnerships

Mount Elgon Tree Growing Enterprise (METGE)
Registered Office and principle place of business
Share An Opportunity Uganda
P.O. Box 23408, Kampala
Plot No. 1448, Kitala Zone, Kanyanya
Opposite St. Peter's Catholic Church
Tel: 0414595115, 0414590899, 0414597683,
0414597682
Email: info@saouganda.org
Website: www.saouganda.org

Bankers

1. Stanbic Bank Makerere Branch
2. DFCU Bank Kyadondo Road
3. Standard Chartered Bank City Branch
4. Housing Finance Kololo Branch

Areas of coverage

Masaka District:

Church and Community Mobilisation Process (CCMP)

Mbale/ Manafwa District:

Tree planting project

Abim District:

Child Centered community Development Programme and
Special Programme Convince and Convene (SPCC)

Kaberamaido District:

Children, Youth and Communities for Change (CYCC)

Sironko:

Community Empowerment for the Wellbeing of Vulnerable Children

Legal advisors/Auditors

Alliance Advocates

Auditors

BMR Associates

Certified Public Accountants

Amadinda House, Second Floor,

Room 2, Opposite Farmers House

Parliament Avenue P.o.Box 33455, K'la - Uganda

Tel (Off) 0414 385 158 +256-0772-868410,

+256-0772-552874m



Foreword



Mr. George William Nyeko
BOD chairperson

Focusing on other's lives should be a way of life not just a goal. Allow me to take this opportunity to express my appreciation for the interest you continue to show in Share An Opportunity Uganda's work and the support you have accorded the endeavours of SAO in various ways.

It has been a privilege to be a member and the Chairman of SAO's Board of Directors for the last four years.

I would therefore like to express my appreciation, gratitude and respect to my colleagues on the Board, to the members of the different committees, the recipients of and contributors to SAO's work, and to the numerous partners within the country and across borders who cooperate with SAO.

The Board considers itself privileged to have been appointed to the stewardship of an organisation whose major focus is to empower communities to provide for holistic child development wherever it is that SAO operates.

The Directors, without exception, appreciate the depth of dedication required of them, together with the management's collectiveness and the never tiring efforts put into project implementation by all SAO employees.

We also acknowledge the collaboration with our donors and partners that is necessary to drive the economic growth and sustainable development of SAO's work, and that of the communities at large.

Throughout my tenure and the BoD's interaction with the staff, we have been struck by the inspiring level of commitment and expertise at all levels of the organisation; The vision, dynamism and professionalism with which SAO has taken up its role in empowering communities with excellence and societal relevance.

These two inseparable qualities plus support from the new, young and vibrant Board of Directors will continue to reinforce SAO.

Ultimately SAO work is directed towards changing lives.



Mrs Florence Annet Soobi
National Director

I am pleased to present to you the 2019 Annual Report. It is a clear picture of how far God has brought SAO in fulfilling her mandate of empowering communities to provide for holistic child development.

The report highlights SAO's achievements over the past year and we thank our remarkable donors, partners, Board of Directors and Board of Trustees plus the management team and all SAO staff for the support.

It is clear there are many drivers that can contribute to, or impede, overall delivery, spanning the fields of governance, strategy, workforce,

resources and financial management.

Some of the great achievements that were registered in 2019 is the successful completion of the first year of SAO's work in Kaberamaido District under the Children, Youth and Communities for Change programme.

SAO also held important engagements with duty bearers and legislators among other core milestones that have put SAO in the lime light.

We are also highlighting other milestones in the areas of education, health, child protection, livelihood, food security and spiritual growth among others plus activities to advance

our vision of ensuring a holistically developed child within the community.

Amidst all these milestones, our staff are our greatest resource, and I am proud to say that we have a team committed to working together for the success of the organisation.

In everything we do, we recognise that success is founded on partnership.

I therefore hope that you enjoy reading this report and that it gives you more insight into SAO's work and the progress we have made as an organization in partnership with others.

Thank you all.

OUR PROGRAMMES / PROJECTS

Children, Youth and Communities for change (CYCC) project in Kaberamaido

CYCC is a nine year project that is supported by Transform Aid International. The sole goal of this programme is to see confident children and youth in a flourishing community.

Being in its first year, the project's concentration was on the collection of baseline data that was linked to project benchmarks and these included:

1. Set the pace for introduction of children and youth groups through formation of self-help groups from the most vulnerable households and strengthening of connections between supporters and Child Partners (CP).
2. Promotion of inclusion of people with disability in all development projects, as well as recognising the

need for disability specific initiatives and projects that focused on the empowerment of people with disability. This was made possible through working with agencies that deal with disabilities directly.

ACHIEVEMENTS

80% of the target population were aware of the CYCC Programme and the CP model. The communities were able to explain the role of Child Partners in SAO's approach of community development and as a result, there were minimal queries received about the empowerment and no handout approach during sensitisations. This was made possible through continuous community/village sensitizations.

There was knowledge transfer by

SHG Community Facilitators (CFs) to SHG book writers which enabled them to improve and strengthen their understanding of the SHG concept and proper documentation of SHG weekly transactions.

This was as a result of building the capacity of CFs in the first five modules of the SHG approach.

As a result of People With Disability (PWD) technical assessment, the project was able to link with agencies that deal with disabilities in the region for further support and some of the assessed Children with Disabilities (CwDs) were able to access specialised medical care.

12 children with hearing impairment were able to access Ear, Nose and Throat (ENT) services which were not offered in Kaberamaido. Four



An orthopedic specialist takes measurements of a child with disability so as to make for her a tailor made chair. Inset is the young girl after getting her wheel chair

OUR PROGRAMMES / PROJECTS



Above, SAO marks the Day of the African Child in Kaberamaido. Below, the team of Community Own Resource Persons in Kaberamaido.

children with physical disabilities accessed specialized orthopaedic support in partnership with St. Francis Rehabilitation Centre in Soroti.

Additionally, other partners were mapped out for provision of disability services. These included; AMECET - Soroti for nutritional support, OJ disability care foundation - Soroti for rehabilitation services and National Union for PWDs (NUDIPU) for linkages to government programs and Kaberamaido District Disability Union for follow-ups, monitoring and sustainability.

As a result of mobilising women in groups, there was increased opportunity for them to speak in their communities through the rotational moderation. This enhanced their confidence.

The women could articulate their issues in the groups and villages. There was also improved hygiene in homes as a result of women coming together and learning from each other.

This was projected to address concerns like diseases that came



as a result of poor hygiene.

As a result of empowering SHG members with skills in saving and loans, women had started getting loans from their groups to improve their small scale businesses and initiate new ones.

At least eight out of 15 members in each group were able to start micro enterprises in buying and selling silver fish, food stuffs and household consumables.

This was also made possible by the

presence of rules and regulations that groups had put in place to provide guidance on how such loans were to be administered.

As a result of equipping community facilitators with skills in groups' bylaw generation, business identification through PRA tools, they were able to pass on the knowledge to SHG members.

This was evidenced in the way bylaws were documented and ability by group members to identify viable businesses.

COMMUNITY EMPOWERMENT FOR THE WELLBEING OF VULNERABLE CHILDREN PROJECT IN SIRONKO



The Community empowerment for the wellbeing of vulnerable children project is a seven year intervention. It uses the SHG approach and SAO is doing this work with support from Kindernothislife – KNH in Bunyafa Sub County, Sironko District. The overall objective of this programme is; “To improve the quality of life for vulnerable children and caregivers in Bunyafa Sub -County by 2025”. The programme has two desired outcomes which include: 1.Improved income levels of 1,600 vulnerable women in Bunyafa Sub County by 2025; 2,2,000 Children from vulnerable households living in an environment free from rights violation by 2025. Developments in environment and external conditions with implications on the project. This was the second year of the project implementation in the

community of Bunyafa sub county, Sironko district. The project covered four parishes with SHGs being formed in 44 villages with the overall project objective of improved quality of life for 2,650 vulnerable children and their caregivers in Bunyafa sub county by 2025. The specific objective of the project was to improve the household income of 1600 vulnerable women in Bunyafa Sub – County by 2025. The table below shows the trend in 2 years.

ITEM	2018/19	NO. ADDED	2019/20
SHGS	30	23	53
MEMBERS	590	434	1,024
CHILDREN	2,102	1,011	3,113
SAVINGS	10,308,900	18,880,100	29,189,000



Some of the Self Help Group members of the women groups that were formed in Sironko.

434

The total number of women that were mobilised in 23 Self Help Groups thus increasing the number of Self Help Groups to 53 with 1024 women.

CAPITAL	14,463,100	22,074,300	36,537,400
LOANS	34,053,300	62,482,100	96,535,400

RATIO	1:3.30	0.01	1:3.31
CLAS	00	01	01

The project was able to mobilize 434 women in 23 Self Help Groups thus increasing the total number to 53 SHGs with 1024 women. They had total savings of 29,189,000/=, SHG Capital increased to 36,537,400/= with total loans of 96,535,400/= and saving to loan ratio of 1:3.31. The number of vulnerable SHG children was 3,113 (1,721 girls and 1,392 boys).

One Cluster Level Associations (CLA) was formed and trained on their roles and responsibilities. As a result, they came up with subcommittees for strengthening and formation of SHGs in the community.

SHG community facilitators (CFs) trained on SHG concept.



SHG members during one of their meetings.

5 targeted CFs were trained and were able to put to use the acquired knowledge to implement the SHG concept. As a result of the training, CFs were able solve conflicts among SHG members and assess SHGs for CLA formation. The training also enabled them to continue assessing and training the SHGs on the CLA concept which was key in preparing them for institutional leadership. The CFs had so far assessed 10 SHGs that qualified to CLA.

Formation of SHGs among the most vulnerable households.

The SHG concept was done practically in the field with the help and guidance of both the area councilors and LC1 chairpersons of respective villages. All formation stages were followed so as to realize the impact at the end. Twenty three new SHGs were trained on the first five SHG modules while the 30 old ones received training on the nine modules after which the CLA was formed. Additionally, groups were able to save, borrow, meet weekly, set individual goals, do businesses and had record books for SHGs such as mother books, individual record books and loan ledger where data was entered.

Formation of Cluster Level Associations from Self Help Groups.

One CLA was formed in Bugambira parish after assessing the SHG. The group received numerous trainings on their function in the community. Assessment was still ongoing and more CLAs were to be formed from the strong SHGs that were assessed. The CLA was also trained on its roles and responsibilities.

Exposure visits of SHGs

120 targeted SHG members, area councillor, parish chief, CFs

and PO went for learning visits to Manafwa and Bukiende in Mbale respectively. The purpose was to understand how other SHGs partner implementing organisations were managing their activities. From the visit, members changed their investments, improved their records and groups were working doubly hard to earn better livelihoods.

Train SHG book writers on record keeping and management.

46 new book writers were trained on record keeping in SHGs (the different types of record books and how to enter data in them). Strengthening of 60 old book writers on record keeping was also done to improve on the data entries. This was observed in all SHGs where all books and data entered was clear. Through trainings, SHGs acquired all the needed record books.

Train SHG members on the formation of rules and regulations

434 SHG members received training on how to come up with rules and regulations which helped them in managing their weekly meetings. They were also equipped with knowledge in developing personal goals so as to plan for the loans taken and realize impact on them.

Train SHG members in basic business skills:

434 SHG members were trained in business skills. As a result, 400 SHG members were able to start various profit oriented businesses such as, sell of bananas, silver fish, tomatoes, onions, cabbages, egg plants, sell of second hand clothes, buying and selling of different agricultural products such as coffee, maize and beans, opened up local restaurants and retail shops.

KARAMOJA COMMUNITY EMPOWERMENT FOR HOLISTIC CHILD DEVELOPMENT PROGRAMME IN ABIM

This programme aims at seeing children in the communities of Awach and Lotuke Subcounties in Abim District live in communities that ensure their wellbeing. To achieve this, the focus was on health, education, sanitation and enterprises among others.

Well maintained water sources

Under health, one stake holders dialogue meeting was conducted at District level.

This meeting evaluated the World Water Day celebration held in Awach Sub County as well as harmonizing different actions in the water sector. They also analysed the state of hygiene and sanitation in the District and developed actions and commitments to improve sanitation in Awach Sub County.

20 Water User Committees (WUC) from Lotuke Sub County were trained on water source management, roles, book keeping, establishing by-laws and water source hygiene.

This improved management of water sources and reduced frequency of water related diseases.

Additionally, one learning visit was conducted to a village model WUC identified in the district. 50 WUC members (28 males & 22 females) who participated shared ideas, experiences and generated key actions to help them improve in their communities.

They shared various ideas including hygiene at the water source, accountability for collected funds and maintenance of broken boreholes.

887 female caregivers were trained on hygiene and sanitation and proper nutrition practices especially for children.

The training was conducted in two sessions; first on hygiene and sanitation and on improved nutrition. This training was conducted at community level by the District Health Educator and the focal person nutrition of Orwamuge health centre, bringing together several SHGs in the parishes.

4 village health out reaches were conducted in the two sub counties through these, health and home hygiene awareness was conducted reaching to 520 community participants; In the same health out reaches, 11 children with disability were assessed and linked to Katalamwa Chesire Home for rehabilitation and supported with various devices for improved mobility and survival.

Functional partnerships of all child protection structures

123 Child Protection Committee members were trained on their roles, referral pathway and the different legal frameworks within which the Child Protection Committees should execute their mandate.

The training emphasized strengthening the SOVCC committees in order to have quality OVC data. The committee members from Awach parish agreed to formulate by laws to act as means of enforcing OVC

The programme works through the Family Ambassador Model



and child protection issues in the sub county. The training was aimed at imparting knowledge to key child protection stakeholders in Awach and Lotuke Sub counties. These included the CPCs, Sub County OVC Committee and secretary for children affairs from all the villages in Awach and Lotuke Sub counties. The training addressed concepts of child friendly justice, protection of children in contact and in conflict with the law, procedures of Local Council Courts and the role of the prosecutor in helping abused children.

Parents and guardians equipped with parenting skills

A total of 1840 SHG members and men were trained on parenting skills. They were trained in the basics of parenting and some other topics under parenting like education, protection, nutrition and spiritual development among others.

Functional school governance structures in partner schools

100 School Management Committees (SMC) members were trained on their roles, equipped with leadership skills, management skills, risk management and conflict resolution skill. This was done with the aim of improving the knowledge of SMCs from nine primary schools on their roles and responsibilities through mentoring and coaching.

From the mentoring, the SMCs were able to distinguish between their roles and other management structures within the school.

Schools with established hygiene and sanitation facilities

Through a partnership with CARITAS and Communication for Development Foundation Uganda (CDFU), SAO trained 2,000 children from 11 schools in hygiene and sanitation.

Score card for Community empowerment

Category for community empowerment	2018	2019
Enabling safe environment	1.8	2.9
Food Security	1.8	2.7
Networks and partnerships	1.9	2.9
Ownership	2.3	2.7
Participation	2.1	3.4
Participation of people and children living with a disability	1.8	2.7
Grand Total	2.0	2.9

Score card for the functionality of community structures

Category	2017	2018	2019
Capacity of children clubs	3.1	2.3	3.3
Functionality of SHGs	2.9	2.3	2.7
Functionality of youth Groups	2.5	2.2	
Grand Total	2.9	2.2	3.0



Members of a Children's Club receive a ball from their club patron

Empowerment

There was increased community empowerment since 2018 i.e. enabling safe environment, Food Security, Networks and partnerships, Ownership, Participation and Participation of people and children living with a disability

Governance structures equipped with skills in ECD governance

40 members of the ECD centre management committees from eight ECD centres were equipped

with knowledge on leadership, management and risk management. They also went for a learning visit to Child Jesus Nursery and Primary ECD.

Households equipped with skills on climate smart agriculture, water conservation and production

500 farmers were trained on modern Agroforestry practices and Soil and Water Conservation in Awach and Lotuke Sub Counties.

Through the training, 100 selected farmers were exposed to modern agro

forestry and modern livestock farming sites in Mbale and Gulu where they learnt several practices for improvement.

500 farmers were trained in modern livestock management practices such as poultry, goat rearing and Piggery management practices.

Partner households earning income

500 were coached on income generation activities such as beading as a business among other enterprises.

20 farmer innovators were equipped with hands-on skills on vegetable gardening as an IGA, poultry keeping and piggery management.

Out of school youths equipped with vocational skills 99 youth participated in the exposure learning visits on tree planting, bee keeping and vocational skills in three different places where they were interacted with youth who were trained and started managing their own businesses.

110 youth were trained in different trades by local artisans in seven Parishes; 40 in tailoring, 35 in hair dressing, 12 in motorcycle repairs, eight in brick laying and 15 in carpentry. Another 61 youth underwent hands-on training. Of these, 15 were trained in radio repairs, 25 in bead making and 21 in solar installation and maintenance.

Sensitize families on the FAM model

Eight parishes were sensitized on FAM model for improved participation and ownership. This included information on correspondence, schedules and importance of FAM among others. Sensitization was done even among leaders in different forums for ownership. Additionally, 514 family update letters were written and submitted to the sponsors.

CIVIC ENGAGEMENT ALLIANCE PROJECT IN ABIM

The Civic Engagement Alliance (CEA) Project in Abim is implemented through a consortium of 6 organisations. The aim of the project is to link 100 small holder farmers to viable markets for the three value chains of maize, millet and cassava. This project which is now in its third year aimed at ensuring that women, youth and other vulnerable people in Teso, Lango and Karamoja region had improved livelihoods as a result of accessing viable local markets for food and inputs supplies.

Small Holder Farmers (SHF) earning incomes by accessing viable markets for their products.

SAO held two national level meetings with the budget committee of parliament and these were instrumental in the budget and policy formulation process; the discussions that were arrived at contributed to the budget allocation process which strengthened production by having increased production of the value chains through efficient extension services.

Therefore, the national budget for

FY 2019/2020 was presented with increased budgets for extension workers for better service delivery to Small Holder Farmers thus leading to a positive impact on their production and access to markets.

Another national level forum was held to discuss the Agricultural Produce Marketing Bill 2018. This was held with the intention to assess the impact of laws and regulations on agriculture especially access to markets by small holder farmers.

The agreed upon action following this dialogue was for the Ministry of Trade Industry and Cooperatives, Ministry of Agriculture Animal Industry and Fisheries, Ministry of Local Government, Ministry of Justice and Constitutional Affairs and Ministry of Finance together with CEA members to develop and popularize guidelines on laws, policies and acts that facilitate storage, processing, transportation, buying and selling of Agricultural Produce.

SAO in collaboration with Abim District Water Office; conducted preliminary regional dialogue meeting where opportunities by the Regional



SAO participates in the World Food Day



Some of the small holder farmer in Abim who have benefited from the Civic Engagement Alliance programme in Abim

Manager for Water for Production Eastern Uganda was shared. This is hoped to increase production and incomes.

Enhanced commitment by the District in providing better services to Small Holder farmers.

There was a consultative meeting held with the Micro-finance Support Centre in Moroto to discuss how to organise the existing functional farmers network into a SACCO.

To form a basis, farmers' capacity on SACCO management was enhanced through an empowerment meeting to enable them map out Micro Finance Institutions with friendly interest rates in the region of Karamoja, and to access startup capital for bulking business.

This meeting led to the registration of farmer groups, associations and farmers networks with available functional SACCOs following the guidance of the District Commercial officer.

The meetings with budget committee of parliament were instrumental in the budget and policy formulation process.

Increased collaboration between SHF, Farmers Network and duty bearers for better service delivery.

There was an interface meeting with small holder farmers, duty bearers and other value chain actors; this was held to discuss the collaboration between small holder farmers and value chain actors to take lead to network with the value chain actors.

Small holder farmers participated in the empowerment meeting to enhance inclusive capacity of PWDs to participate.

The meeting brought together district stakeholders to identify specific barriers and potential solutions that could enable the PWDs to inclusively participate in production. It was through the meetings that it was discovered that the PWDs in Abim face

barriers of access to public and private institutions that requires interventions.

For this reason, two PWD access ramp demonstration facilities were setup in public institutions in the operating area.

In the same vein, SAO-U in partnership with the the Community Development Office of Abim went through a procedure to ensure that PWD structures in Abim District was revived and functional through election of the District PWD union and trained the Union on their roles and responsibility.

This would mean improvement in the participation of PWD in production. Additionally, SAO rolled out the Change the Game approach with the focus of mobilizing support for sustainable market access.

TREE PLANTING PROJECT IN MBALE

You 501,834 general trees (non-fruit) seedlings were distributed. These include, Acrocapus 13,300, Grevellia 38,640 Biscovia (Bathedavia) =45,921 Mahogany 129,834, Terminalia superb 15,522, Musizi 79,648, Albizia 116,762, Cordia 34,926, Melia 19,533, Neem 7748.

Fruit trees

98,446 fruit seedlings were distributed. These include, Jackfruits 41,067, Paw paws 12500, Avocado 10796, Guavas 13,674, Mangoes 11,757 and Passion fruits 8652.

264

Number of Lorena stoves that were constructed in Busiu sub County and Bumasikywe of Mbale District.



1,299,292 seedlings were potted during the FY 2019/2020. Acrocapus 65679, Grevilea 99,490, Biscovia 107,295 African mahogany 218,943 Terminalia 18,691 Musizi 93467 Albizia 205,282 Cordia 63,258 Neem 10,779 and Melia 25,952, Jack fruits 115,576, Guavas 34,874, Mangoes 33,057, Avocado 32,296, passion 12,227 and Callindra 162,426.

651,935 compared to 540,000 targeted trees were distributed in the year.

Seedlings in Kilogrammes

268 kilograms were procured in the financial year 2019-2020 . Acrocapus 12kg, Grevellia 6kg, Biscovia (Bathedavia)



One of the tree planting nursery sites in Mbale



11kg, Mahogany 12kg Terminalia superb 9kg, Musizi 71kg, Albizia 17kg, Cordia 12kg, Melia 9kg, Neem 6kg, avocado 27kg, lemons 4kg, jackfruits 38kg, mangoes 19kg and Calliandra 15kg.

Some of tree planting nursery sites in Mbale District. These sites have both fruit and general tree seedlings.

Nursery establishment

Nursery upgrinding pricking, Potting, Watering, hardening off, blocking and distribution were done in the FY 2019-2020.



Lorena stoves

264 out of the 200 targeted stoves were constructed in Busiu sub County and Bumasikeye of Mbale District.

Farmers' survey

1,477 farmers surveyed against a target of 1,920. 344,102 trees mapped against the target of 300,000. We were able to achieve this after concentrating on the farmers with a higher number of trees.





CCMP PROGRAMME

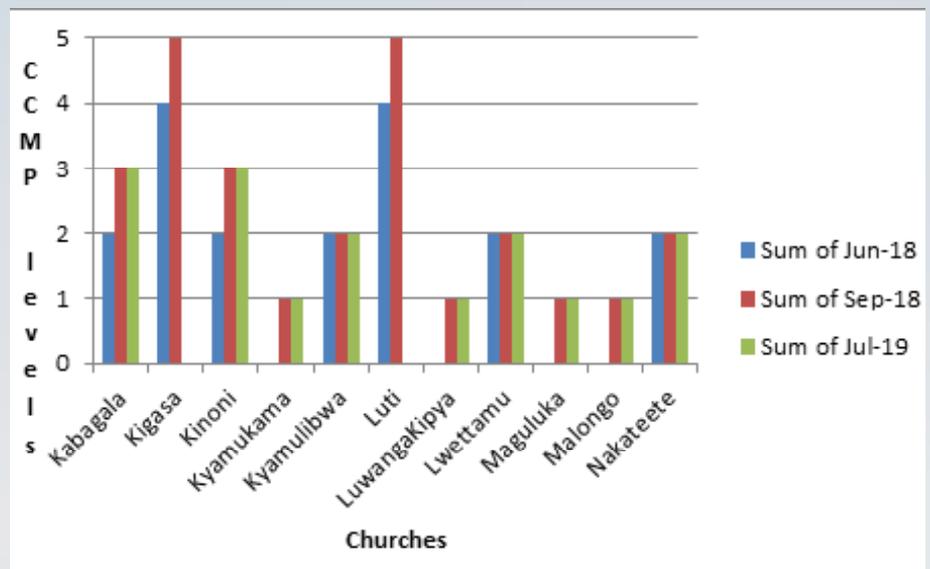
CCMP programme implementation followed a prescribed design of locally initiated projects and evidence of transformation documented in 10 Baptist Church communities of Luti, Kigasa, Kabagala, Lwetamu, Luwanga Kipyia, Maguluka, Kyamukama, Nakateete and Kyamulibwa.

As a result of the series of training, beneficiaries engaged in productive and profit making ventures, thus improving their livelihoods and gaining financial independence. Set goals were now evident at personal, family and community levels with clear activities and strategies to achieve them as well as pointers of transformation. There was increased appreciation and use of the locally available resources like soil, land, trees and people among others.

344 people were participating in the 10 Savings and Credit Co-operatives (SACCOs) through which they save, borrow and invest in small scale business. They learnt additional skills at household level that included planning, goalsetting, financial literacy and income generating activity (IGA) management.

For example, Kabagala Baptist Church SACCO grew its members from 35 to 57 members and their total savings from UGX 3,000,000 to UGX 8,000,000, between October

Above, a facilitator takes CCMP members through one of the models used in the programme. Below, one of the CCMP members tends to her coffee plantation.



2018 and September 2019. The intra group social cohesion and inter group cross learning were key elements for social and economic transformation. This happened through skills, knowledge and experience sharing.

The success of the CCMP project in Masaka was dependent upon the extent to which churches go the five levels of CCMP process. The analysis generally showed that partner churches were at different levels on track and progressing well; completed all the stages and were self-reliant; and some that were behind schedule meaning that they were meant to be far ahead of where they are currently.

Those completed the cycle included Luti and Kigasa Baptist churches.

Kabagala, Luwanga Kipyia, Kyamukama and Muguluka Baptist churches are on track and progressing well. The churches, which were still behind the schedule include; - Kinoni, Kyamulibwa, Nakateete, Lwetamu and Malongo.

Kyamulibwa and Nakateete were on level three i.e.

Church and community Information gathering yet they are meant to completed the process. Lwetamu is currently on level 2 i.e. Church and community description yet they were meant to be level 3 i.e. Church and community Information gathering. Malongo is still on level 2 i.e. Church awakening: Entry Envisioning yet it was supposed to be on level 2 i.e. Church and community description.



PR. LAUBEN AHIMBISIBWE

A few years ago, Lauben; A Senior Pastor at Lwetamu Baptist Church was a subsistence farmer. He used to grow cereals and legumes. However, after attending the Bible study of God's Vision for His People as it is written in Isaiah 65:17-25, he started commercial farming. He also mobilized his church members and they formed a saving and credit group with focus on investments.

27 people joined the group and they each decided to save UGX 5,000 per month. "Through this SACCO, we have learnt to save. Currently, we have UGX 4,200,000. We are looking forward to increasing our monthly saving from UGX 5,000 per person to UGX 20,000. This will help us raise more money for big investments".

Before he joined CCMP, Pastor Lauben wanted UGX 5 million to start a business. However, "After attending the CCMP training, I realized that I could start the business with the little that I had."



Pr, Lauben selling bananas to a customer

In November 2018 he got a loan of 160,000shs from the group and started a retail shop. The shop has picked up, it has helped him provide for his family and he pays his children's school fees with ease. He says that his saving culture has improved and he saves 60,000shs per month.



RONALD JJUUKO

Ronald is a Church member at Luti Baptist Church and an active participant of CCMP trainings. He is grateful to Share an Opportunity Uganda for bringing CCMP to their Church. He says, "Before attending the training, I was very poor and saw no value in

the small piece of land that I had." But after attending the training, he was taught that he can use the little that he had to come out of poverty. This changed his attitude towards proper utilization of the God given resources. He started making bricks to expand his house and right now,

he has baked 2,000 bricks. He also started taking good care of his pig and cow and they are healthier than ever before. He hopes to sell milk from the cow to cater for his family and also feed his children on the milk he will get from the cow.

LUTI BAPTIST CHURCH



Luti community working on their road

Luti Baptist Church was the first pilot community to practice CCMP model. Before the process, Luti Baptist Church had only 50 Church members and their offertory was UGX 30,000

per Sunday. Their level of evangelism was limited to their neighbours. The Pastor was occupied with a lot of activities because most of his members were not equipped to preach the gospel. After attending

the CCMP training, the church membership increased from 50 to 150 because church members were trained in evangelism skills, they started praying and visiting the sick using CCMP skills. The community was also mobilized to join CCMP trainings and right now, they have 95 members who are in the credit and saving group. In 2019 their savings increased from UGX 50 million to UGX 62 million. The community has been mobilized to participate in church activities and the church has become a door way to the development of the community. They work together in community work like road construction and other activities.

SUMIYA TELLS HER STORY...

Sumiya is aged 12 and a member of the Young Angels Children Club in Awach Sub County. She is also the Vice chairperson of the club. Sumiya joined the child rights club in their village when all children in the village were mobilized to form a child rights club by the community volunteer.

“Since I was already a member of the child rights club in the school, I already knew what the club was about and I joined so that I could teach my friends but also work in a group”, recalls Sumiya.

“After forming our child rights club, we started meeting and saving 200

shillings every Saturday; given by our parents. Out of our savings we were able to buy a ball which we play after our household tasks. We play the ball with boys because a netball is expensive. Initially we were not playing and everyone would stay in their homes apart from a few neighbours. Since we started our club, children have made more friends and they can freely associate with one another” Sumiya explained.

She added that; “As a group, we are engaged in savings, drama and music, sports and farming. Last year, with help from SAO volunteers’ (Agronomist), we were able to plant a garden of tomatoes and egg plants from which we shared the fruits for our nutrition and sold some at 80,000 shillings (19 Euros) and we shall use it for buying a netball for girls.”

While at school, Sumiya explains “I participated in termly monitoring for

hygiene and sanitation for children with disability in Awach and Lotuke sub counties respectively. Given this opportunity, we were able as child rights club members to convince our area councillor to take the matter to the sub county council for implementation.”

Their future plan as a group is train their peers in the village about children parliament and drama so that they can talk about their rights in an attractive way.

She says; “I want to do so because I participated in children’s parliament and debating competitions. Within our club; we were taught how to make reusable sanitary pads and so we have agreed to be meeting in one of Saturday’s of the month to make sanitary pads and sensitize our friends who don’t know the importance of sanitary pads’.



Sumiya (On the Right) and friends in a tomato Garden of child rights club members in Barlyech Parish

ROBINSON HAS DEVELOPED A NEW SKILL

Robinson makes a necklace; one of the items he learnt to make during the training.



Robinson is a 20-year-old boy from Abim district in North Eastern Uganda. Like many Ugandan children, Robinson did not have a chance to enjoy parental love because his mother and father separated when he was still young so he grew up with the grandmother.

"I dropped out of school in 2015 and could not continue due to lack of school fees. I stayed home and life became very hard for me because I did not have any skills to earn a living." He adds, "I have been part of a youth group in my village since 2018; we meet to discuss what affects us and advise each other. In 2019, there was an opportunity which

was shared with us; it was about a short skills training in beading. I picked interest and joined the training supported by the organization Share An Opportunity and ENABEL and I got skills in bead making."

Robinson says, "After the training, I borrowed money worth Uganda shillings 80,000 (20 Euros) and bought beads and tools and started my business. I was only given one month to pay back the borrowed money with interest so I worked hard and paid it back plus the profit I had made to continue with the business."

"I am very happy now because the money I make has made it possible for me to buy medicine and continue supporting my young

brother who has sickle cells. I also now buy scholastic materials for my other siblings to encourage them to continue with education so that they do not drop out of school like me" Robinson explains with a smile.

Robinson's future plan is to train and employ other young people to help him in the business because it has market even in other districts. He states that, "My advice to my fellow youth is not to lose hope but join the training programs because dropping out of school does not mean the end of life. I would like to thank the project (SAO) for giving me hope in life when I didn't have any hope. Thank you for supporting and training me in bead making."



Martin Before Rehabilitation



Martin after Rehabilitation

MARTIN WITH A CAM+ STORY

Martin is an 8-year-old boy in Primary 4. He was a healthy child at birth but fell and fractured his legs. His parents tried to support his recovery but could not do much. When all efforts failed, his parents resorted to making him a wooden walking stick but it was hard for him to continue going to school. To make matters worse, one of the nearby school which Martin attended closed down so he could not continue with his studies.

In 2019, Martin and other children in the community were assessed by a team of health workers from Katalamwa Chesire Home. It was recommended that if Martin is taken for rehabilitation, there would

8

Martin is an 8-year-old boy in Primary 4. He was a healthy child at birth but fell and fractured his legs. His parents tried to support his recovery but could not do much.

“I want to become a doctor when I grow up to help children without legs” says Martin.

be change in his life. Share an Opportunity Uganda through cost sharing with the parent’s of Martin did send him for rehabilitation.

Martin is now able to attend school after being fitted with an artificial limb. His mother says she now sees a bright future for her son because he can now do things on his own. “I want to become a doctor when I grow up to help children without legs” says Martin.

BULKING AND MARKETING IS POSSIBLE FOR RURAL FARMERS'

Abim West Farmers' Network (ABWEFAN) is a 1 year old registered network with Abim district local government. The network members come from the three sub counties of Awach, Lotuke and Morulem as an umbrella body to 11 farmers Groups with 550 registered members.

Currently the daily activities of

"Our Network has started bearing fruits which will change our lives for the better. By us getting good markets for our produce we the farmers in Abim can as well educate our children in the coming years."

Explains Eric a member of a Farmer's Group that subscribes to the Network .

the network include sensitization of farmers for bulking, market search, mobilizing and sensitizing farmers

on Farming as a business, sharing market information with small holder farmers, linking farmers with value chain actors like agro input dealers, agro processors, buyers and micro finance service providers.

The capacity of the leadership of ABWEFAN has been enhanced by Share An Opportunity Uganda (SAO-U) through engaging targeted 100 Small holder farmers in lobby dialogue and empowerment meetings to encourage the Network to take lead in the lobby and advocacy for better quality inputs and markets for their produce.

Farmers during a field visit in Lira.



PICTORIAL



A group of youth in Masaka who benefited from the CCMP trainings and decided to start catering services



Children in Kaberamaido mark the Day of the African Child.



Health is key to a community's well being and as SAO we work with the Village Health Team to bring services closer to people.



A CCMP beneficiary puts out her maize to dry.



A project beneficiary tends to her coffee plantation. She got the skills from one of SAO's trainings.

PICTORIAL



Skilling the out of school youth is another one of SAO's focus area.



Through collaboration, SAO works with other partners to cause a change in people's lives.



A healthy community is a wealthy community. We empower children with skills of making tippy taps for hand washing

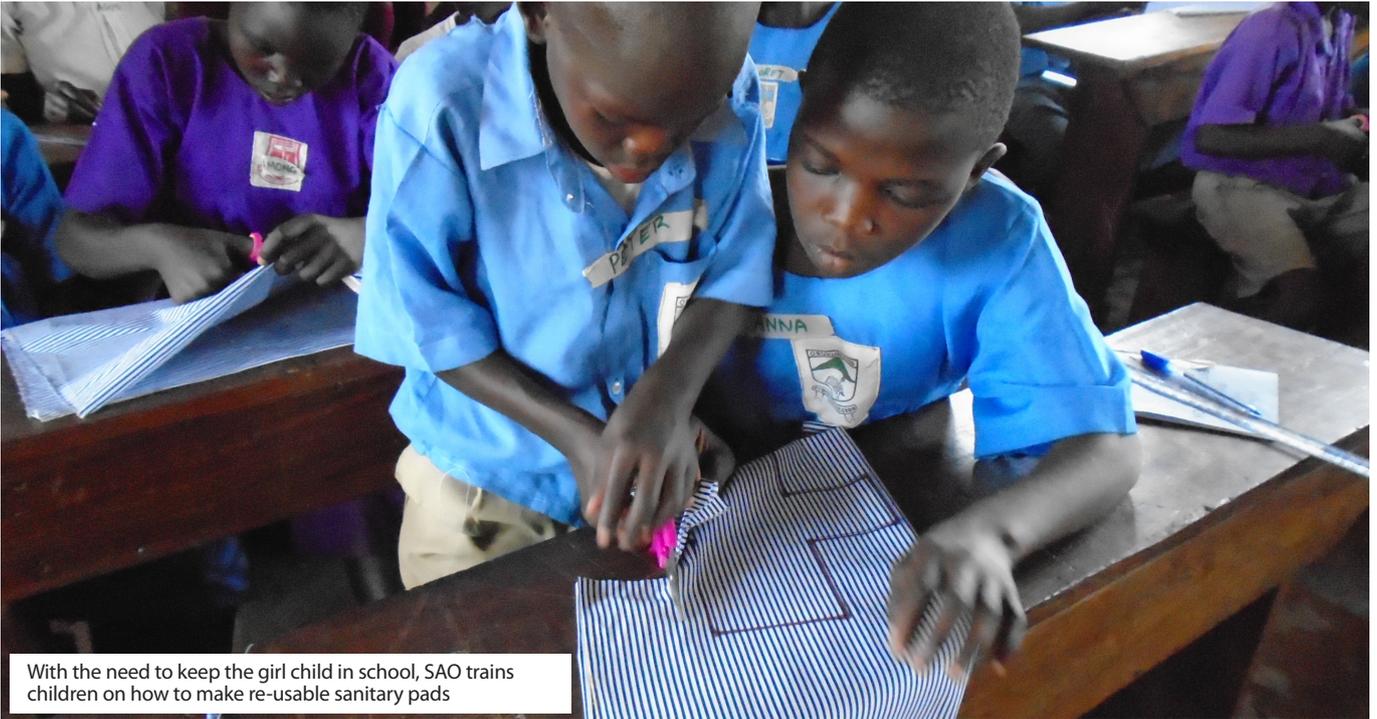


We bring water closer to the communities



We encourage tree planting for environment conservation.

PICTORIAL



With the need to keep the girl child in school, SAO trains children on how to make re-usable sanitary pads



Women are empowered so as to provide for holistic child development.



Empowering children with skills they can put to use whenever the need arises



Children are equipped with public speaking skills to demand for their rights.



Women are empowered with leadership skills.

STATEMENT OF FINANCIAL PERFORMANCE

		2019	2018
	Note	Ushs	Ushs
Incomes			
Direct contributions - Donors	9.8	3,366,029,894	2,831,275,835
Other Incomes	9.9	43,472,330	68,040,356
Total Incomes		3,409,502,224	2,899,316,191
Expenditure			
Project Activities	9.10	2,253,150,999	2,072,334,982
Salaries and benefits	9.11	637,912,668	240,961,223
Other personnel costs	9.12	31,017,475	22,541,966
Office Running Expenses	9.13	266,711,157	47,989,011
Motor Vehicle Expenses	9.14	85,931,198	15,842,785
Other Project Expenses	9.15	43,624,052	-
Local Contributions expenses	9.16	5,021,000	17,289,300
Equipment and Assets	9.17	51,056,276	260,614,000
Total Expenditure		3,374,424,825	2,677,573,267
Surplus/(Deficit) for the year		35,077,399	221,742,924
Accumulated Fund b/f		495,195,163	273,452,239
Accumulated Fund c/f		530,272,562	495,195,163

STATEMENT OF FUND BALANCE

		2019	2018
	Note	Ushs	Ushs
Assets			
Non current Assets			
Property, Plant and Equipment		517,474,212	545,647,028
		517,474,212	545,647,028
Current Assets			
Financial Investments	9.4	100,000,000	310,000,000
Cash and Bank Balances	9.6	354,342,281	373,548,983
Account Receivable	9.5	40,941,759	7,406,083
		495,284,040	690,955,066
Current Liabilities			
Accounts Payable	9.7	126,000	195,759,902
		126,000	195,759,902
Net Assets		1,012,632,252	1,040,842,192
Represented By:			
Capital Fund		517,474,213	545,647,029
Accumulated Fund		495,158,039	495,195,163
Net Assets		1,012,632,252	1,040,842,192
		1,012,632,252	1,040,842,192

STATEMENT OF CASH FLOWS

	2019	2018
	Ushs	Ushs
Surplus/(Deficit) for the year	35,077,399	221,742,924
Adjustments for:		
Prior Year adjustment	(35,114,523)	-
Non Cash Items	-	-
Operating Cash flows		
Changes in Accounts receivable	(33,535,676)	10,497,600
Changes in Accounts payable	(195,633,902)	18,650,530
Net cash Changes in operating activities	(229,206,702)	250,891,054
Investing Activities		
Capital Expenditures	-	-
Net cash generated from investing activities	-	-
Financing Activities		
Changes in Financial Investments	210,000,000	(160,000,000)
Net cash generated from financing activities	210,000,000	(160,000,000)
Net Increase in Cash and Cash equivalent	(19,206,702)	90,891,054
Cash and cash equivalent at 1st Jul	373,548,983	282,657,929
As at 30th June	354,342,281	373,548,983
Statement of Reconciliation of cash and cash equivalent		
Closing Cash and Bank balances	354,342,281	373,548,983
	354,342,281	373,548,983

STATEMENT OF CHANGES IN ACCUMULATED FUND

	Capital Fund	Accumulated Fund	Replacement Fund	Total
	Ushs	Ushs	Ushs	Ushs
As 1st July 2017	376,387,032	266,295,888	7,156,351	649,839,271
Surplus/(Deficit) for the Year	-	221,742,924	-	221,742,924
Asset Movement in the Year	260,614,000	7,156,351	(7,156,351)	260,614,000
Assets Depreciation in the Year	(91,354,003)	-	-	(91,354,003)
At 30th June 2018	545,647,029	495,195,163	-	1,040,842,192
As 1st July 2018	545,647,029	495,195,163	-	1,040,842,192
Surplus/(Deficit) for the Year	-	35,077,399	-	35,077,399
Asset Movement in the Year	51,056,277	-	-	51,056,277
Assets Depreciation in the Year	(79,229,093)	-	-	(79,229,093)
Prior Year adjustment	-	(35,114,523)	-	(35,114,523)
At 30th June 2019	517,474,213	495,158,039	-	1,012,632,252





2019

ANNUAL
REPORT

Share An Opportunity Uganda (SAO)
P.O.BOX 23408, Kampala TEL:Tel: 0414595115,
0414590899, 0414597683, 0414597682
Email: info@saouganda.org
Website: www.saouganda.org